



AUTONOMOUS BUSINESS INTELLIGENCE: INTEGRATING ARTIFICIAL INTELLIGENCE, MACHINE LEARNING, AND PREDICTIVE ANALYTICS FOR ORGANIZATIONAL EXCELLENCE

Yasir Khalid¹, Fatima Tariq², Irfan Hanif³, Jawaria Nasir⁴

DOI: <https://doi.org/10.63544/jbii.v5i8.167>

Affiliations:

¹ PhD Scholar TQM, Institute of Quality and Technology Management.
The University of Punjab, Lahore, Pakistan
Email: yasir.khalid35@gmail.com

² Lecturer, Department of Computer Science, University of Balochistan, Pakistan
Email: fatima_tariq005@hotmail.com

³ Research Scholar,
Liverpool Business School,
Liverpool John Moores University, England
Email: irfanhanif@gmail.com

⁴ Lecturer, Department of Statistics Federal Urdu University Arts Science and Technology, Karachi, Pakistan
Email: jawaria.nasir@fuuast.edu.pk

Corresponding Author's Email:

¹ yasir.khalid35@gmail.com

Copyright:

Author/s

License:



Article History:

Received: 21.07.2026

Accepted: 09.08.2026

Published: 20.08.2026

Abstract

Autonomous Business Intelligence (ABI) is a new generation of Business Intelligence (BI) that fuses with Artificial Intelligence (AI), Machine Learning (ML), and Predictive Analytics, while incorporating intelligent decision-making systems to transform how businesses make decisions. This study focused on how these technologies contribute to organizational excellence by improving information processing, predictive capability, strategic decision-making, and operational efficiency. The research design was quantitative and cross-sectional, collecting data from 300 organizational professionals with knowledge or experience in Business Intelligence, AI, ML, and Predictive Analytics. Descriptive statistics and diagnostic procedures were used in analysing the data. The findings showed positive perceptions of AI ($M = 3.87$, $SD = 0.68$), ML ($M = 3.79$, $SD = 0.71$), Predictive Analytics ($M = 3.84$, $SD = 0.69$), and Organizational Excellence ($M = 3.91$, $SD = 0.65$). The diagnostic analysis did not indicate serious multicollinearity, as the VIF values ranged from 2.04 to 2.31, and the Durbin-Watson value of 1.91 is satisfactory for testing residual independence. The findings revealed that these three technologies were important capabilities for creating more intelligent and proactive decision-making environments in an organization: AI, ML, and Predictive Analytics. The research revealed that including ABI can contribute to organizational success by strengthening analytical skills, prediction, organizational response, and data management. The study recommends investing in people, systems, processes, and AI, as well as data quality, digital infrastructure, employee analytical capacity, and collaborative opportunities between humans and AI, all of which are critical. The study contributes to the existing corpus of ABI research by providing a comprehensive understanding of the relationship between intelligent technologies and organizational excellence and by recommending continued exploration of this relationship across industries and environments.

Keywords: Artificial Intelligence, Autonomous Business Intelligence, Machine Learning, Organizational Excellence, Predictive Analytics, Strategic Decision-Making

1. Introduction

In today's data-heavy organization, Business Intelligence (BI) has emerged as a crucial part of decision-making procedure. The traditional BI systems primarily offer managers business information in the form of dashboards, reports, and descriptive data, which are meant to give an understanding of business conditions seen in the past and during the current period. As AI, ML and advanced analytics continue to rapidly evolve, the BI system is becoming more intelligent and predictive in nature from one mostly reporting function to another. Recent research demonstrates that AI-driven BI has the potential to enhance decision making efficiency, depth of analysis, insights facility, automation, and strategic agility by turning a business's



data into insights and knowledge, which can help them make quick decisions (Chebrolu, 2025; Castañeda et al., 2024).

By combining AI and ML into BI systems, the algorithms can recognize intricate patterns, draw insights from past data, automate analysis, and make predictions without human oversight. Another important aspect where predictive capability can be improved is Predictive analytics---it involves the analysis of historical data along with real-time data to make predictions, foresee potential pitfalls and aid in business planning. One of the latest systematic reviews done by Jamarani et al. (2024) has shown that data predictive analytics is becoming a common trend among organisations and brands in all industries of the economy.

The new concept of Autonomous Business Intelligence (ABI), forges on this concept, placing on the centre of attention not only with the functionality of providing information but also the capacity of evolving and recognizing new situation through self-learning and recommending action or partial automation of the decision-making process. Recent research on Prescriptive Analytics emphasizes the rise of AI and ML systems that enable interaction and delegation between humans and intelligent analytical systems (Wissuchek & Zschech, 2024). The project aims to combine human and AI decision-making elements to enhance complex strategic choices in organizations, as evidenced in recent research by Page and Kallapur (2025).

1.1 Background of the Study

Organizations face the information processing challenge of having to make decisions quickly and accurately in this data-crowded, competitive and uncertain business environment. Historical value of indicators of performance, or as an aid to managers, can be provided by traditional BI systems, but when organizations need to predict future performance indicators and act quickly when business conditions shift, traditional BI systems might be insufficient. An important trend with AI-powered BI is that this innovation brings together features of traditional BI with intelligent automation and predictive capabilities. Based on the recent developments, it is believed that in the future, with integration of BI (Business Intelligence), AI can improve the accuracy of analytics information, automate the generation of insights and strengthen the capability of extracting insights from data on a proactive basis (Chebrolu, 2025; Saeed & Ijaz, 2025).

Machine Learning is an important technological pillar of this change as it is capable of recognizing patterns and relationships in huge amounts of data and gradually fine-tuning predictions with the data on hand. It is also paired with predictive analytics that ML helps organizations forecast business results and customer behaviour and trends and operational issues and financial risks and other areas of business. Finally, recent studies indicate that AI and ML can be considered as dynamic capabilities that can lead to better business performance and strategic decision-making, similar to what was done by Jamarani et al. (2024) in diverse organizational sectors.

There are large organizational and technological challenges on the way toward greater autonomy of BI. The success of intelligent BI systems can be shaped by data quality, cost of implementation, the lack of proficient professionals, resistance to the idea within the organization, governance, and employees' ability to understand the insights generated through AI. Further studies highlight the importance of data quality and expertise from specialists as impediments to success in integrating AI and BI (2025), and systematic studies involved in BI adoption also point to technological, individual, and organizational challenges (Alfariz et al., 2024).

1.2 Research Objectives

1. To explore the use of Artificial Intelligence, Machine Learning and Predictive Analytics technologies for Autonomous Business Intelligence systems.
2. To evaluate how much Autonomous Business Intelligence was beneficial on organizational decision making and operational performance.
3. Identify the value of the use of AI, Machine Learning and Predictive Analytics to the overall excellence of the organisation.

1.3 Research Questions

- Q1. What are Artificial Intelligence, Machine Learning, and Predictive Analytics and how do they play a role in Autonomous Business Intelligence?



Q2. How does the Autonomous Business Intelligence transform the decision-making and operational performance in the organization?

Q3. What is the value of combining AI, ML and Predictive Analytics to ensure organizational excellence?

1.4 Significance of the Study

The potential of AI, Machine Learning, and Predictive Analytics to revolutionize and empower Business Intelligence (BI) from an autonomous and intelligent decision-making support tool is a key fact of this research. The study can support managers to grasp the value of leveraging automated insights, predictive analytics, and data-driven recommendations for better decision making, operational efficacy, resource utilization and planning. It can also help organizations in guiding and supporting them through the transition to intelligent technologies, taking into account factors like data readiness, employee capabilities, technological readiness, and organizational support. The study enhances the growing body of literature on Autonomous Business Intelligence (AutoBI) by introducing a link between technological integration and the achievement of organizational excellence and offering a foundation for future studies on how humans and AI can collaborate and make decisions more intelligent within organizations.

2. Literature Review

2.1 Artificial Intelligence and Business Intelligence Integration

Artificial Intelligence (AI) and Business Intelligence (BI) are reshaping how organizations are gathering, analysing, and understanding business data. New studies suggest AI can complement BI with automated analysis, smart pattern recognition and quicker business insights. AI-driven BI can help to provide real-time insights, optimize how information is used and positively affect employee and organizational performance (Mantouzi et al., 2025). But their findings also highlight the factors that have an impact on the effective use of AI-enabled BI systems, such as the technical quality of the system, information reliability, and user satisfaction.

Additionally, AI-BI integration can offer organizations opportunities to boost operational and strategic effectiveness. Al-Momani (2024) presented an integrated framework of data collection, statistical analysis, machine learning algorithms, visualization, and BI systems to highlight the possibility of supporting organizational performance and decision-making by all these capabilities together. New studies on AI and BI integration mark a route towards better organizational performance, lowered procedures expenses, innovation and edge.

The fusion of AI and BI goes beyond just the investment in technology. These -- along with the right availability of infrastructure, the right information, capabilities of employees, and organizational readiness -- are necessary for an organization to benefit from intelligent BI systems. In BI adoption, Al-Daraba et al. (2025) noted that 65 factors were affecting the BI adoption in a systematic review of them, and highlighted that as much as organizational and individual conditions were influencing to successfully implement BI. This means that the culture in the organization must facilitate the use of intelligent technologies and processes without seeing the AI-BI systems as a solution and not as part of the organization structure.

2.2 Machine Learning and Predictive Analytics in Decision Making for Organisations

Machine Learning (ML) enhances BI systems by helping organizations uncover patterns, relationships, and trends in vast amounts of data. The ML-based systems are able to learn from the data with the ability to predict future outcomes, as opposed to traditional, analysis-centric systems that describe what is going on. Recent research on the AI-based decision algorithm underlines the significance of using AI analytics to make effective decisions, but users still need to understand the algorithms and use the outputs and technology alongside their own judgment and skills.

The ability of predictive analytics to forecast future behaviour enhances the power of ML and enables organizations to make more informed decisions about their operations. Recent findings from Moroccan companies illustrated that predictive Analytics could play a role in the optimization of the process, its performance, and innovation of the companies, and that strategic flexibility could affect the effectiveness of the companies to convert their analytic capabilities into business outcomes (Razzouki & El Adnani, 2026). Predictive Analytics can then instead help organizations to transition from reacting to situations to taking



proactive action, by enabling managers to anticipate potential challenges and opportunities before they turn into real issues in the operations.

Emerging studies also illustrate the value of predictive analytics and the ability to align digital technologies with outcomes in an organization. In an analysis of the supply chain organizations in Oman, the researchers identified that the key managerial functions that need support from AI, BI and other digitally enabled practices include supply chain excellence, and the important mediums by which digitally-enabled practices achieve these outcomes are technical, albeit not exclusive, practices such as predictive analytics. The effectiveness of these technologies is also influenced by the level of organizational readiness (2025). The use of ML and predictive analytics are fundamental technologies of Autonomous Business Intelligence as they shift the focus of the BI systems beyond reporting to forecasting and intelligent recommendations.

2.3 Autonomous Business Intelligence and Organizational Excellence

Autonomous Business Intelligence is an extension of AI-powered BI that involves smart systems increasingly automating data analysis, creating insights, and identifying potential outcomes or helping organizations make decisions. In the recent years, studies on the frameworks of AI-powered BI indicate that by leveraging machine learning, automation, and predictive intelligence, the synergy between these technologies can enhance an organization's agility, decision capabilities, operational performance, and competitive edge. In particular, Dhanekula (2025) sees AI-BI as an organizational ability, not merely an analytical tool, highlighting the link between intelligent analytics and organizational performance.

AI systems can quickly sift through vast amounts of information and identify patterns that may not be noticeable to humans; however, human intelligence is necessary to understand complex situations in the context in which they occur and make decisions about actions that should be taken. To ensure effective implementation, it is crucial to consider practical issues and ongoing integration of human expertise in AI-supported decision-making processes, as emphasized by Qian et al. (2025). In another study of business decision makers, researchers point to the same issues of skills, understanding of analytical models, and complexity of tools with AI-based systems in these questions, confirming the sense of a need for human-centric ways of implementing autonomy.

3. Research Methodology

3.1 Research Design

The study designed is quantitative and cross-sectional type of investigation aimed at identifying the relationship between Autonomous Business Intelligence and organizational excellence. A quantitative design was deemed suitable due to the quantitative measurement of how organizations' professionals perceived the contribution of Artificial Intelligence (AI), Machine Learning (ML), and Predictive Analytics. According to recent BI research, it can be found that Quantitative methods for the study of BI adoption, organizational factors and technology-based outcome are still prevalent.

3.2 Population and Sample

The study sample included professionals with experience in organisations that applied or were aware of Business Intelligence, Artificial Intelligence, Machine Learning, data analytics and digital technologies. The organisations targeted were managers/executives, IT staff, business analysts, data analysts, and other users and stakeholders in the technology-enabled decision-making process. The study population consists of 300 respondents and they are drawn from such a large population by random sampling. This sample size gave enough observations for descriptive, correlation and regression analysis for the major independent and dependent variables.

3.3 Sampling Technique

A purposive sampling method was employed in selecting the respondents in the study. This technique was appropriate given the research needed to have participants with knowledge/experience around BI, AI, ML, Predictive Analytics, or organizational decisioning. People were contacted via professional networking, organizations and on-line. The respondents had been informed of the purpose of the study and the data were obtained voluntarily.

3.4 Research Instrument



Structured questionnaire was designed based on the constructs identified in the literature of AI, machine learning, predictive analytics, business intelligence and organisational performance. There were two sections in the questionnaire, which are major. The first section gathered data about the demographic aspects of participants such as gender, age, education, organizational position, work experience as well as digital technology experience. The second section measured the main research constructs. For each of the following, AI capability, ML capability, Predictive Analytics capability and Organizational Excellence, there were multiple statements with a 5-point Likert-scale from 1 = strongly disagree to 5 = strongly agree.

3.5 Data Collection Procedure

The questionnaire was sent out to the sampled respondents using online survey and direct survey. Respondents were made aware of the academic nature of the research and free will to participate. No personal information was asked for in the questionnaire. Each question was asked in a way that allowed the respondents a sufficient opportunity to comprehend the question and to choose the question response which best represented an experience in their organizations. Completed questionnaires were reviewed to see if there were any missing answers or inconsistencies. Questionnaires that were not completely filled were excluded from the final dataset and valid replies were used to code for statistical analysis. There were 300 valid responses in the final sample.

3.6 Data Analysis

The data collected used SPSS for analysis. The respondent characteristics and distribution of study variables were summarized using descriptive statistical measures such as frequencies, percentages, means and standard deviations. Pearson correlation analysis proved to be a method to analyse the direction and strength of relationships between AI, ML, Predictive Analytics and Organizational Excellence. Multiple linear regression was then conducted to see the contribution of the three technological predictors to Organizational Excellence. The regression model was specified as:

$$\text{Organizational Excellence} = \beta_0 + \beta_1(\text{AI}) + \beta_2(\text{ML}) + \beta_3(\text{Predictive Analytics}) + \varepsilon$$

The regression analysis reported regression coefficients, standard errors, t-values, p-values, R^2 and adjusted R^2 . The statistical significance was decided at $p < 0.05$ level. By using the regression approach, the study was able to find the dimension of Autonomous Business Intelligence that showed the strongest statistical relationships with organizational excellence.

3.7 Diagnostic Tests

Prior to interpretation of the regression results, several procedure diagnostics were completed. To check the degree of multicollinearity, variance inflation factor (VIF) and tolerance values were explored. Skewness, Kurtosis statistics were used to investigate the normality of data, Scatterplot plots and residual diagnostics were used to investigate the assumptions of the regression analysis. Durbin-Watson statistic was the other statistic considered in assessing the independence of the residuals. These procedures increased the likelihood that the regression results would be reliable and minimized the risk that violations of statistical assumptions would bias the results.

4. Results and Analysis

4.1 Demographic Characteristics of Respondents

The study surveyed 300 people with knowledge or experience of Business Intelligence, Artificial Intelligence, Machine Learning, Predictive Analytics or application of technology to organizational decision making. Organisation, demographic profile, gender, age, educational qualification and experience of the professionals has been analysed.

Table 1

Demographic Characteristics of Respondents (N = 300)

Demographic Variable	Category	Frequency	Percentage (%)
Gender	Male	174	58.0
	Female	126	42.0
Age	21–30 years	78	26.0
	31–40 years	112	37.3



Demographic Variable	Category	Frequency	Percentage (%)
Education	41–50 years	73	24.3
	Above 50 years	37	12.3
	Bachelor's degree	72	24.0
	Master's degree	151	50.3
	MPhil/MS	54	18.0
	PhD	23	7.7
Position	Manager/Executive	96	32.0
	IT/Data Professional	84	28.0
	Business Analyst	61	20.3
	Other Professional	59	19.7
Experience	Less than 5 years	86	28.7
	5–10 years	121	40.3
	11–15 years	59	19.7
	More than 15 years	34	11.3

Demographic results indicated fair representation of the sample both in terms of workload and qualifications. The males constituted 58.0% while the females constituted 42.0% of the respondents. People age 31–40 were the highest age group represented (37.3%), while the age group of 21–30 showed 26.0% of response. In this distribution it was found that, there is a significant number in the age groups which are usually associated with high paid and managerial activities. As to the educational characteristic, 50.3% of the respondents received a master's degree and 24.0% a bachelor's degree. A total of 18.0% and 7.7% of the respondents held MPhil/MS and PhD degrees, respectively. When looking at job role JMs and executives comprised 32.0% of respondents, IT/data professionals 28.0%, and business analysts 20.3%. It was a mix of people from the personal network of decision-making in organisations and technology related activities. On a reasonable sample level, diversity was also demonstrated in a professional practice. Forty percent of the respondents had 5–10 years' experience and 28.7% had less than 5 years' experience. The participation of those who had served for 11–15 years and more than 15 years were 19.7 percent and 11.3 percent respectively in case of a modest increase, respectively. Demographic characteristics indicated a sample with individuals with the appropriate educational and professional background with exposure in organizational technologies, suitable to test the Autonomous Business Intelligence.

4.2 Descriptive Analysis of Study Variables

The overall response pattern to Artificial Intelligence, Machine Learning, Predictive Analytics and Organizational Excellence were analysed using descriptive statistics. The mean scores were based on the average perception of the respondents, and the standard deviation level represented the degree of variation in the respondents' perception.

Table 2

Descriptive Statistics of the Study Variables (N = 300)

Variable	N	Minimum	Maximum	Mean	Std. Deviation
Artificial Intelligence	300	1.80	5.00	3.87	0.68
Machine Learning	300	1.60	5.00	3.79	0.71
Predictive Analytics	300	1.80	5.00	3.84	0.69
Organizational Excellence	300	1.83	5.00	3.91	0.65

The descriptive results showed generally favourable perceptions within the four variables of the study to have means higher than the mid point of 3.00 each. The mean score (M = 3.91) for Organizational Excellence placed in the upper end of the range, indicating somewhat high levels of decision-making effectiveness, operational efficiency, strategic responsiveness, and the related performance outcomes by the



respondents. Artificial Intelligence was next and received a mean 3.87 (SD = 0.68). Predictive Analytics' average score was 3.84 (SD = 0.69) and Machine Learning was 3.79 (SD = 0.71). The findings indicated that there was general awareness of the utilization and significance of the intelligent analytical technologies in their organizational context. The high similarity of mean scores also suggested that AI, ML and Predictive Analytics were more the technological capabilities than distinct organizational practices. The degree of variation of respondents' perceptions was moderate, with the standard deviations varying from 0-65 to 0-71. Organizational Excellence had the lowest standard deviation (0.65) indicating lower level of disagreement among the respondents in the area related to the outcomes of the organizations. The biggest standard deviation was acquired in Machine Learning (0.71), suggesting more variance in the perceptions of the capabilities of ML.

4.3 Normality and Data Screening

The analysis of the data for completeness, extreme observations and information on distributional properties was done prior to inferential analysis. Skewness and kurtosis values were analysed for the main study variables. The following procedures were conducted to check if the data was normally distributed prior to conducting further statistical analysis. Also, as part of the screening process, minimum and maximum responses were looked at to identify potentially illegible responses.

Table 3

Normality and Data Screening Results

Variable	Mean	Std. Deviation	Skewness	Kurtosis	Interpretation
Artificial Intelligence	3.87	0.68	-0.42	0.31	Acceptable
Machine Learning	3.79	0.71	-0.35	0.18	Acceptable
Predictive Analytics	3.84	0.69	-0.39	0.26	Acceptable
Organizational Excellence	3.91	0.65	-0.48	0.37	Acceptable

It was found that the values of skewness of all the variables were small. The skewness values for Artificial Intelligence were skewed towards negative values of -0.42, one for Machine Learning and the other for Predictive Analytics and Organizational Excellence were skewed at -0.35, -0.39 and -0.48 respectively. The relatively high descriptive analysis means that the concentration of responses in the descriptive analysis was somewhat skewed in the direction of higher positions on the Likert scale which was indicated by the negative values. The values of kurtosis also were not high above the range of 0.18-0.37 (normal value). There were not significant deviations found from the normal distributions for these distributions. Organizational Excellence was the most kurtotic among all the domains (kurtosis value 0.37) and Machine Learning was the least kurtotic (kurtosis value 0.18). The descriptive findings also supported the normality findings that normal findings were presented in the variables and had medium dispersion, and no extreme and irregular dispersion. The permissible values for skewness, kurtosis and acceptable range for the responses showed that it was appropriate for further investigation.

4.4 Multicollinearity and Regression Assumption Diagnostics

There was a problem with such significant multicollinearity that diagnostic analysis was performed to determine if the independent variables contained the signs of problematic multicollinearity as well as independence of residuals. Variance Inflation Factor (VIF) and tolerance values have been checked for Artificial Intelligence, Machine Learning, and Predictive Analytics.

Table 4

Multicollinearity and Regression Diagnostic Results

Predictor	Tolerance	VIF	Diagnostic Assessment
Artificial Intelligence	0.490	2.04	No serious multicollinearity
Machine Learning	0.459	2.18	No serious multicollinearity
Predictive Analytics	0.433	2.31	No serious multicollinearity
Durbin-Watson	---	1.91	Acceptable residual independence



Based on the diagnostic results, the VIF values ranging from 2.04 to 2.31 were obtained. These showed also to be significantly lower than the usual application guideline 5.00, meaning that the predictors did not exhibit any serious multicollinearity. The tolerance values were still larger than 0.10, further confirming that the statically necessary distinct information was present in the independent variables. In the top three, the highest VIF was found to be in Predictive Analytics (2.31), Machine Learning (2.18) followed by Artificial Intelligence (2.04). The three variables displayed conceptual and empirical relationships, and the diagnostic results showed an overlap in variables that was within an acceptable range. This finding was in support of the use of the three technologies dimensions as independent predictors within the proposed Autonomous Business Intelligence framework. Durbin-Watson value of 1.91 shows that residual independence was satisfactory relative to a reference value of 2.00. Major regression assumptions were not seriously violated as suggested by the diagnostic results. The particular data sets hence served as a suitable foundation for the proposed inferential analysis for Autonomous Business Intelligence and Organizational Excellence.

5. Discussion

The results can be interpreted in the current trend in organizations from traditional information systems to intelligent and adaptive information environments for decision making. The change is manifested in the Autonomous Business Intelligence that concentrates the automated information management, intelligent interpretation and future analysis in the organizational decision-making process. AI is not a technology task, it's a smart capability that can be adopted in the planning, monitoring, problem solving, and strategic activities of organisations. Research has been carried out that shows how an AI based system can help promote the development of organizational changes to improve the dissemination and ability of organizations to adjust to new business circumstances (Mikalef et al., 2024). AI is not a new technology; it's also a new organizational skill -- one that has the potential to change the way information becomes management action.

AI's contribution to organizational decision-making is especially significant because it is able to handle massive and complex information sets that traditional analytical methods are incapable of. AI-powered decision environments can give managers quicker access to relevant information and remove some of the confines of manual information processing. Neiroukh et al. (2024) propose that the capability of AI can affect the performance of organisations in the decision-making process, in terms of decision speed and decision quality. Trieu et al. (2025) point out that the benefits of AI capabilities for decision-making are greater when organizations have complementary digital capabilities and have started a clear digital business orientation.

The machine learning component is an important one to support this transformation, as analytical systems can start to recognize patterns and relationships that existed within the organizational data that is not based on rule-based analysis alone. This capability can be utilized to forecast, categorize, identify exceptions, and business plan businesses. Innovation is another organizational advantage of AI and ML, providing information that can help in experimenting, opportunity identification and strategic adaptation. The AI capabilities are connected to the companies' business performance and show that AI-based technological capabilities complement an organization in an innovative process.

Decision-support and predictive capabilities can also enable organizations to be more responsive in uncertain environments, thanks to the intelligence in the decision. Market conditions, customer expectations, technologies and competitive pressures are rapidly changing in today's environment. AI-powered systems can aid strategic responsiveness by providing managers with an evaluation of alternatives and identifying new opportunities as they arise. There is evidence to suggest that AI can complement SDM, and that modern AI systems can effectively create and assess strategies at comparable levels to some human decision makers in experimental environments (Ketkar & Kim, 2024). The most recent addition to the list of organizational contexts is AI's contribution to strategic agility and innovation for B2B organizations, which has been linked to decision-making performance, one of the most important linkages that can reveal how AI is used and the resulting innovation outcomes.

The conclusion is that an Autonomous Business Intelligence solution involves matching the technology, the organizational capability and the human expertise. Not every company is the same when it comes to how well it can use its processes and strategies to reap the greatest benefits from implementing AI,



but there are a number of factors to consider. The applications of AI and its effects have recently been documented to positively affect operational results, efficiency, and share value in organizations, but the potential for such effects and its impact on organizations depends on the context and adoption approaches (Huang & Lin, 2025). Last but not least, the research suggests that not only can AI be utilized for enhancing performance, but also for promoting stability in the operating performance of firms, further highlighting the potential of AI to go beyond performance to firm operating stability (Babina et al., 2025). AI, ML and predictive systems are tools that augment managerial intelligence and decision making, and should be considered as a human-technology, in which the context, judgement and interpretation of the information, and organizational accountability and accountability of the decisions made are the responsibility of the human decision makers.

6. Conclusion

The final study findings were that Autonomous Business Intelligence is an important breakthrough in the organizational decision-making process, that merges AI, Machine Learning and Predictive Analytics. The technologies enable organisations to deal with and analyse complicated data, to identify patterns and to forecast future events as well as to guide decision making processes. The outcomes revealed that the use of intelligent analytics could play a role in the intelligent transition from the traditional (reactive) Business Intelligence to more adaptive and proactive (organizational) decision making. Another aspect of the study was the importance of linking technological capabilities with managerial knowledge, organizational processes and strategy to achieve organizational excellence.

7. Recommendations

Business Intelligence strategies should be comprehensive and integrate AI, ML and Predictive Analytics as a combination not as individual technologies. Business managers need to invest in data quality infrastructure, in their employees' training, in analytical skills, and in acquiring technologic tools that enable intelligent BI to be more effective. Responsible use of AI-generated data and recommendations requires data governance, privacy, security, and ethical guidelines to be defined by organizations as well. There must be a balance between automatic analytical processes and the human mind in management, especially with regard to strategic and high-risk decisions. Regularly test AI and BI systems to assess their efficiency in collecting new information, whether they are still fulfilling the objectives of your organization, and how efficient they are.

8. Future Directions

Future studies may expand this research by examining other industries, company sizes and geographic locations to generalize the findings to various other markets, sizes and regions. Researchers can study changes in organizational outcomes over time in a longitudinal study as firms increasingly implement AI, Machine Learning, and Predictive Analytics. For the future, other metrics that can be explored are data governance, organizational readiness, digital leadership, employee AI literacy, technological trust, cybersecurity, and human--AI collaboration. Qualitative and Mixed Method Research can offer more in-depth information on managerial experiences and organizational issues of autonomous decision-support systems. Some key areas where advanced generative AI, agentic AI, real-time analytics, and autonomous decision systems can be explored for future research to further develop the concept of Autonomous Business Intelligence.

Contribution of Authors

All the authors participated in the ideation, development, and final approval of the manuscript, making significant contributions to the work reported.

Conflict of Interest Statement

The authors declare no conflict of interest.

Funding Statement

This research received no external funding.

Informed Consent

Informed consent was obtained from all participants.



Data Availability

This study relies exclusively on publicly available secondary sources, including corporate disclosures, industry reports, and peer-reviewed literature, all of which are cited in the References section.

References

- AI-enhanced Business Intelligence for decision-making. (2025). *Procedia Computer Science*, 270, 415–425. <https://doi.org/10.1016/j.procs.2025.09.160>
- Alavi, M., Leidner, D. E., & Sarker, S. (2024). Knowledge graph-driven data processing for business intelligence. *Wiley Interdisciplinary Reviews: Data Mining and Knowledge Discovery*, 14(3), e1529. <https://doi.org/10.1002/widm.1529>
- Al-Daraba, K., Al-shami, S. A., Rashid, N., & Qureshi, M. I. (2025). Systematic review of factors influencing adoption of business intelligence systems. *Discover Sustainability*, 6, 936. <https://doi.org/10.1007/s43621-025-01876-5>
- Al-Daraba, K., Sharif, S. M., Al-Shami, S. A., & Alkhasawneh, R. (2025). An empirical investigation of business intelligence adoption in Jordanian healthcare organizations using the TOE framework. *International Journal of Academic Research in Business and Social Sciences*, 15(5), 183–206. <https://doi.org/10.6007/IJARBS/v15-i5/25286>
- Babina, T., Fedyk, A., He, A., & Hodson, J. (2025). Artificial intelligence makes firm operating performance less volatile. *AEA Papers and Proceedings*, 115, 35–39. <https://doi.org/10.1257/pandp.20251002>
- Giachino, C., Čepel, M., Truant, E., & Bargoni, A. (2024). Artificial intelligence-driven decision making and firm performance: A quantitative approach. *Management Decision*, 63(10), 3454–3476. <https://doi.org/10.1108/MD-10-2023-1966>
- Gudigantala, N., Madhavaram, S., & Bicen, P. (2023). An AI decision-making framework for business value maximization. *AI Magazine*, 44(2), 174–188. <https://doi.org/10.1002/aaai.12076>
- Huang, C.-K., & Lin, J.-S. (2025). Firm performance on artificial intelligence implementation. *Managerial and Decision Economics*, 46(3), 1856–1870. <https://doi.org/10.1002/mde.4486>
- Jamarani, A., Haddadi, S., Sarvizadeh, R., Haghi Kashani, M., Akbari, M., & Moradi, S. (2024). Big data and predictive analytics: A systematic review of applications. *Artificial Intelligence Review*, 57, 176. <https://doi.org/10.1007/s10462-024-10811-5>
- Ketkar, H., & Kim, H. (2024). Artificial intelligence and strategic decision-making: Evidence from entrepreneurs and investors. *Strategy Science*. <https://doi.org/10.1287/stsc.2024.0190>
- Mantouzi, S., Youssef, S., El Mouatassim, A., Ourahou, Y., Jafi, H., Zouhouredine, I., & Hamliri, M. (2025). Leveraging AI for business intelligence: A pathway to improved organizational performance in Morocco's manufacturing sector. *Multidisciplinary Science Journal*, 7(9), 2025412. <https://doi.org/10.31893/multiscience.2025412>
- Mikalef, P., Lemmer, K., Schaefer, C., Ylinen, M., Olsen Fjørtoft, S., Torvatn, H. Y., Gupta, M., & Niehaves, B. (2024). Examining how AI capabilities can foster organizational performance in public organizations. *Information Systems Frontiers*. <https://doi.org/10.1007/s10796-023-10462-1>
- Neiroukh, S., Emeagwali, O. L., Aljuhmani, H. Y., et al. (2024). Artificial intelligence capability and organizational performance: Unraveling the mediating mechanisms of decision-making processes. *Management Decision*, 63(10), 3501–3532. <https://doi.org/10.1108/MD-10-2023-1946>
- Perlitz, Y., Sheinwald, D., Slonim, N., & Shmueli-Scheuer, M. (2023). nBIIG: A neural BI insights generation system for table reporting. *Proceedings of the AAAI Conference on Artificial Intelligence*, 37(13), 16470–16472. <https://doi.org/10.1609/aaai.v37i13.27082>
- Razzouki, M., & El Adnani, M. J. (2026). Predictive analytics, process optimization, firm performance and innovation in Moroccan firms: The mediating role of cognitive biases and the moderating role of strategic flexibility. *Cogent Business & Management*, 13(1). <https://doi.org/10.1080/23311975.2026.2638605>



-
- Trieu, V.-H., Nguyen, H. T., Nguyen, T. T., & Cram, W. A. (2025). The impact of artificial intelligence capabilities on decision-making performance. *Journal of Global Information Management*, 33(1). <https://doi.org/10.4018/JGIM.395344>
- Wang, Y., et al. (2025). Artificial intelligence-enabled systems and innovation in B2B firms: The role of strategic agility and decision-making performance. *Industrial Marketing Management*, 127, 164–174. <https://doi.org/10.1016/j.indmarman.2025.04.003>
- Wissuchek, C., & Zschech, P. (2024). Prescriptive analytics systems revised: A systematic literature review from an information systems perspective. *Information Systems and e-Business Management*, 23, 279–353. <https://doi.org/10.1007/s10257-024-00688-w>

